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An artist's rendition of the Tahir Foundation Connexion currently being built. It will include an Innovation Bridge that features 500 sq m of incubation space for start-ups and will provide that fosters innovation and entrepreneurship among Singapore Management University students and alumni, and among the larger community. PHOTOS SINGAPORE MANAGEMENT UNIVERSI

ST-SMU Nurturing Entrepreneurs Iniversity builds bridges to innovation

In this third of a four-part series, The Straits Times senior education correspondent Sandra Davie talks to SMU president Lily Kong about the university's stepped-up efforts to nurture entrepreneurs

She explained why SMU was redoubling its efforts to groom en-

A We often hear of how Singapore

trepreneurs.

To facilitate this, the Tahir Foun-

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Professor Lily Kong, who joined SMU as its provost and Lee Kong Chian Chair Professor of Social Sciences in 2015, is the university's fifth president.

About Lily Kong

Professor Lily Kong took over as Singapore Management Univer-sity's (SMU) fifth president in Jan-

uary. She had joined SMU in Septem-ber 2015 as its provost and Lee Kong Chian Chair Professor of So-

and create profitable businesses that are crucial to the progress of our economies. But in taking up this role, we want

Q There is much scepticism about universities taking on the added role of nurturing entrepreneurs, and entrepreneurship programmes are not cheap. So why does SMU want to take on this additional role?

But in taking up this role, we want to leverage our strengths. We don't have a Stem (science, technology, engineering and mathe-matics) focus like some of the other universities, although we have com-puting and that is fast expanding. But where we have a lot of exper-tises is in how to build on a good busi-ness idea, how to grow it and take it to market. And these are the as-pects of entrepreneurship where SMU can make a difference. ans perform well academically, and in several fields - be it engineering or law or computing. But many also ask why we don't produce the truly ask why we don't produce the truty entrepreneurial people – the Steve Jobs and Bill Gates of the world. As a management university, we take this to heart and we feel we can make a difference in this space. Nurturing entrepreneurs is im-portant, as entrepreneurs innovate

Q Why do you think universities are the right place to nurture entrepreneurship?

A Universities are places of ideas. A university is where you have the greatest likelihood of diverse ideas coexisting in one place, and it's when that happens that you have the innovative ideas emerging. That's not to say that it can't hap-pen in society at large, but universi-ities are supposed to have that con-centration of ideas.

Universities also have a concentra

Universities also have a concentra-tion of smart, ambitous individuals from multidisciplinary back-grounds, and many successful early-stage start-ups are founded by people from diverse backgrounds. Universities are also supposed to be the place where young people must feel that they are able to try and fail.

Students also have a higher risk tolerance. It may get a little bit more difficult when you're older and have responsibilities like a fam-ily and mortgages. But, as a young person, this is precisely the place where you can experiment.

posure and a diversity of experi-ences. The more experiences you have, the more you learn and you start to draw from different ideas.

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THE STRAITS TIMES EDUCATION **FORUM 2019**

EVENT DETAILS The Straits Times Education Forum on Nurturing Entrepreneurs is supported by the Singapore Management

Date: April 6 (Saturday)

Time: 10am to noon (Registration begins at 9am, guests to be seated by 9.50am) Location: Singapore Management University School of Law Building, Basemen Function Hall, 55 Armenia Street, Singapore 179943 Cost: Free for ST readers Online registration: http://str.sg/EduForum Limited seats available.

University.

Sometimes, the experiences may seem unrelated. But it's actually in unrelated ideas that something sparks and you make the connec-tion in ways that other people don't.

tion in ways that other people don't. **C** Entrepreneurship programmes are not cheap, and neiher are incubation spaces, especially in the city. So, why are you opening it up to students from other institutions and even outsiders who may ateam up with your students? **A** Again, we believe in bringing di-verse teams and ideas together. It is when people from different back-grounds and experiences and mix of skills come together that sparks fly and ideas flow. Besides, as Singapore's only uni-versity in the city. SMU wants to be a place where compelling business ideas are thought up and tried and grown into viable businesses.

Although several hundred students take up the entrepreneurship programmes, very few go on to actually launch a start-up and grow it into a viable business. So, are you wasting your money?

It mito a value clustiness. So, are you wasting your money? A I don't think so, because we don't expect all our students to start busi-nesses. More importantly, we aim to cultivate the entrepreneurial mindset – people who will think out of the box, innovate, be willing to take risks and try new things. It's a little bit like our School of the Arts, where I participated in the review of the school curriculum. Should all its students go on to be-come artisty? Or do you want them to have that sensitivity and the sen-sibility and take that into other waschoffie? You can be an entrepreneur wher-ever you are – running your own

ever you are - running your own business, working in a big business or a small company, and you can also be an entrepreneur in govern-ment. It's really about the mindset.

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various portfolios, and executive vice-president (academic) of Yale-NUS College. Prof Kong is widely known for her research on religion, cultural policy and the creative economy, urban heritage and conservation, and national identity. She sits on the editorial boards of a dozen international journals in her field, and is frequently in-vited to serve as keynote speaker at conferences in her domain. An award-winning researcher and teacher, Prof Kong has re-ceived five international fellow-ship awards, including the Com-monwealth Fellowship Award and the Fulbright Fellowship Award. She has also won the Robert Stoddard Award for Distin-guishedService (Geographyof Re-ligion and Belief Systems), given out by the Association of Ameri-can Geographers. Prof Kong was conferred the cial Sciences. A graduate of the National Uni-A graduate of the National Uni-versity of Singapore (NUS) and University College London, Prof Kong was a faculty member of the NUS Department of Geography from 1991 to August 2015. She was also vice-provost and vice-president at NUS, holding out by the Association of Ameri-can Geographers. Prof Kong was conferred the Public Administration Medal (Sil-ver) in 2006. She attended CHIJ (Victoria Street) and National Junior Col-lege.

Q So, what is the best way for

universities to nurture entrepreneurs? A We have several programmes -

A we have several programmes – from classes on entrepreneurship, to experiential learning, where we send students to different business nodes of the world to immerse them in the environment. So, we don't believe there's a fool-proof, fail-safe way of becoming an entrepreneur. But we believe in ex-