

## Founding of SMU a risk that paid off: Heng Swee Keat



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The Straits Times  
Thursday, Jul 25, 2013

"We had serious concerns," Mr Heng said. "Would the new university, with no track record, be able to attract high-calibre candidates?" The risk paid off, he said, noting that last year's batch of graduates registered a robust employment rate of 91.7 per cent.