Annex B



••••• 75.1 Tourism

••• 75.3 Hotels

- Luxury & Upscale Hotels
- •••• **75.7** The Ritz-Carlton
- ••• **75.5** Marina Bay Sands
- ••• **74.9** Grand Hyatt
- •••• **74.7** Pan Pacific Singapore
- ••• 74.4 Shangri-La
- •• 74.0 Hotel Michael
- ••• 73.2 Marina Mandarin
- •••• 73.1 Mandarin Orchard
- Economy Hotels 71.3 Fragrance Hotel
- ••• 70.6 Hotel 81

75.8 Other hotels

74.1 Attractions

- **75.6** Sentosa **74.7** Singapore Zoo •••• **74.4** Gardens By The Bay •••• 74.2 Jurong Bird Park •• 73.9 Singapore Flyer •••• 73.9 River Safari ••••• **73.6** S.E.A. Aquarium ••••• **73.1** Universal Studios
- ••••• 72.8 Night Safari **72.8** Adventure Cove
- ••• **70.9** Singapore Discovery Centre
- ••••• 72.0 Other attractions

- 74.2 Food & Beverage
 - 75.3 Snack Bars & Food Kiosks
 - •• 74.5 Old Chang Kee
 - •• 71.7 Jollibean
 - 75.8 Other snack bars & food kiosks

74.4 Restaurants

- **76.9** TungLok Signatures*
- **75.2** Crystal Jade Kitchen
- 74.9 Soup Restaurant
- ⊷ **74.7** Fish & Co
- ••• 74.6 Boon Tong Kee

- --- 74.1 Ajisen Ramen
- --- 74.0 Manhattan Fish Market
- ••• 73.8 Sushi Tei
- --- 73.6 Crystal Jade La Mian Xiao Long Bao
- ••• 73.0 Dian Xiao Er
- ••• 72.7 Nando's
- ••• 72.0 Pizza Hut
- ••• 71.6 Xin Wang Hong Kong Cafe
- 75.2 Other restaurants
- This chart summarises the results of the CSISG 2018 satisfaction scores in the Food & Beverage and Tourism sectors at the sector, sub-sector and company levels.

The sector scores (in gold) represents a weighted average of their respective sub-sector scores (in blue). Satisfaction scores for subsectors with individual company scores are weighted averages of these individual company scores.

All scores displayed are accurate to one-decimal place. Entities are presented in decreasing levels of satisfaction.

- * Companies indicated with an asterisk(*) are companies that have performed significantly above their sub-sector average.
- * Sub-sectors indicated with an asterisk(*) are sub-sectors that have performed significantly above their sector average.

- •• 73.9 Cafes & Coffee Houses 75.6 Starbucks
 - ••• 72.3 Ya Kun
- ••• **71.4** Toast Box
 - ... 74.2 Other cafes & coffee houses

••••• 73.6 Fast Food Restaurants

- ••••• 74.9 McDonalds
- 4.2 Burger King
- •••• 72.7 KFC
- --- 71.9 Mos Burger
- 71.9 Subway
- 72.1 Other fast food restaurants

- The sparklines indicate the satisfaction score of their respective sectors, sub-sectors and companies over the past few years.
- statistically significant increase in customer satisfaction from 2017 to 2018
- statistically significant decrease in customer satisfaction from 2017 to 2018
- satisfaction score no significant year-on-year change in customer

74.6 Thai Express ••• 74.5 Din Tai Fung --- 74.2 Jack's Place

Annex B

Anne								CSIS	G Quarter 3	3				
2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	Year	7–2018 -on-Year / % Change	SECTOR / Sub-sector / Company Measured
67.7	65.4	65.0	65.1	67.5	67.7	70.3	65.8	67.1	70.1	71.7	74.2		(+3.5%)	FOOD & BEVERAGE (Sector)
Note 1	Note 1	Note 1	Note 1	Note 1	Note 1	Note 1	Note 1	Note 1	69.8	71.5	74.4	+2.86	(+4.0%)	Restaurants (Sub-sector)
NM	NM	NM	NM	NM	NM	NM	NM	NM	71.1	72.0	76.9	+4.89	(+6.8%)	TungLok Signatures
NM	NM	NM	NM	NM	NM	NM	NM	NM	70.9	72.6	75.2	+2.66	(+3.7%)	Crystal Jade Kitchen
NM NM	NM NM	NM NM	NM NM	NM NM	NM NM	NM NM	NM NM	NM NM	NM 71.7	NM 71.1	74.9 74.7	NA +3.57	NA (+5.0%)	Soup Restaurant Fish & Co
NM	NM	NM	NM	NM	NM	NM	NM	NM	71.4	73.5	74.6	+1.15	(+1.6%)	Boon Tong Kee
NM	NM	NM	NM	NM	NM	NM	NM	NM	70.4	73.5	74.6	+1.07		Thai Express
NM	NM	NM	NM	NM	NM	NM	NM	NM	69.8	71.2	74.5	+3.28	(+4.6%)	Sakae Sushi
NM	NM	NM	NM NM	NM NM	NM	NM	NM NM	NM NM	71.3	73.0	74.5	+1.47	(+2.0%)	Din Tai Fung
NM NM	NM NM	NM NM	NM	NM	NM NM	NM NM	NM	NM	70.2 70.1	72.0 72.6	74.5 74.2	+2.52 +1.60	(+3.5%) (+2.2%)	Swensen's Jack's Place
NM	NM	NM	NM	NM	NM	NM	NM	NM	70.1	73.4	74.2	+0.76	(+1.0%)	Astons
NM	NM	NM	NM	NM	NM	NM	NM	NM	70.0	72.3	74.1	+1.80	(+2.5%)	Ajisen Ramen
NM	NM	NM	NM	NM	NM	NM	NM	NM	70.1	70.6	74.0	+3.47	(+4.9%)	Manhattan Fish Market
NM	NM	NM	NM	NM	NM	NM	NM	Note 1	71.2	72.7	73.8		(+1.5%)	Sushi Tei
NM NM	NM NM	NM NM	NM NM	NM NM	NM NM	NM NM	NM NM	NM NM	69.6 69.7	71.4 70.6	73.8 73.6	+2.38 +3.08	(+3.3%) (+4.4%)	Seoul Garden Crystal Jade La Mian Xiao Long Bao
NM	NM	NM	NM	NM	NM	NM	NM	NM	70.8	69.9	73.0	+3.08	(+4.4%)	Dian Xiao Er
NM	NM	NM	NM	NM	NM	NM	NM	NM	70.0	72.3	72.7	+0.34	(+0.5%)	Nando's
NM	NM	NM	NM	NM	NM	NM	NM	NM	70.6	71.1	72.0	+0.95	(+1.3%)	Pizza Hut
NM NM	NM	NM	NM	NM	NM	NM	NM	NM	69.3 68.0	69.6 70.9	71.6 75.2	+1.96	(+2.8%) (+6.1%)	Xin Wang Hong Kong Cafe Other restaurants
	Note 1	Note 1	Note 1	Note 1	68.0	70.9	/5.2	+4.31	(+0.1%)	Other restaurants				
68.4	64.4	64.2	62.4	67.6	68.2	67.9	69.0	69.4	70.7	71.7	73.6	+1.97	(+2.7%)	Fast Food Restaurants (Sub-sector)
69.4	62.9	65.8	63.4	65.9	68.9	67.6	71.6	72.2	72.3	72.7	74.9	+2.25	(+3.1%)	McDonald's
66.5	64.7	63.6	62.0	70.3	67.5	68.9	69.6	67.6	71.0	72.9	74.2			Burger King
NM NM	65.3 NM	62.9 NM	61.1 NM	68.2 NM	68.2 NM	66.8 NM	67.9 NM	67.5 NM	70.4 69.5	70.4 71.6	72.7 71.9		(+3.2%) (+0.4%)	KFC Mos Burger
NM	NM	NM	NM	NM	NM	NM	NM	NM	68.8	70.7	71.9	+1.14		Subway
68.2	67.1	62.3	61.1	70.4	66.1	69.6	62.6	64.3	67.9	70.3	72.1	+1.81	(+2.6%)	Other fast food restaurants
NM	NM	NM	NM	NM	NM	NM	NM	NM	NM	71.9	73.9	+1.94	(+2.7%)	Cafes & Coffee Houses (Sub-sector)
NM	68.1	67.0	64.3	68.0	68.8	73.4	69.1	70.1	72.7	73.2	75.6	+2.33	(+3.2%)	Starbucks
NM NM	NM NM	NM NM	NM NM	NM NM	NM NM	NM NM	NM NM	NM NM	70.1 69.6	70.2 70.3	72.3 71.4		(+3.0%) (+1.6%)	Ya Kun
NM	NM	NM	NM	NM	NM	NM	NM	NM	NM	72.2	74.2			Toast Box Other cafes & coffee houses
NM	NM	NM	NM	NM	NM	NM	NM	NM	NM	73.6	75.3	+1.62	(+2.2%)	Snack Bars & Food Kiosks (Sub-sector)
NM	NM	NM	NM	NM	NM	NM	NM	NM	NM	72.6	74.5			Old Chang Kee
NM NM	NM NM	NM NM	NM NM	NM NM	NM NM	NM NM	NM NM	NM NM	NM NM	71.0 74.2	71.7 75.8		(+1.0%)	Jollibean
INIVI	INIW	INIW	INIVI	INIW	INIVI	INIWI	INIVI	INIW	INIW	74.2	/ 3.6	+1.62	(+2.2%)	Other snack bars & food kiosks
71.0	68.6	67.1	69.3	73.5	70.0	74.5	69.1	69.4	71.1	74.2	75.1	+0.89	(+1.2%)	TOURISM (Sector)
71.5	71.0	67.9	70.3	75.3	72.6	79.8	72.6	70.3	72.8	73.3	74.1	+0.79	(+1.1%)	Attractions (Sub-sector)
72.3	70.4	67.5	70.3	74.5	73.1	78.1	71.6	71.6	74.3	74.9	75.6	+0.65	(+0.9%)	Sentosa
NM NM	NM NM	NM NM	NM NM	76.6 NM	70.8 NM	78.7 NM	70.8 NM	71.6 NM	73.3 72.1	74.5 73.2	74.7 74.4	+0.17	(+0.2%) (+1.7%)	Singapore Zoo Gardens By The Bay
NM	NM	NM	NM	72.6	70.1	76.2	70.1	70.7	72.6	73.9	74.2	+0.30	(+0.4%)	Jurong Bird Park
NM	NM	NM	NM	NM	NM	NM	NM	NM	NM	73.2	73.9		(+1.0%)	Singapore Flyer
NM	NM	NM	NM	NM	NM	NM	NM	71.4	72.3	72.8	73.9	+1.10	(+1.5%)	River Safari
NM	NM	NM	NM		NM 74.0	NM 91.6	NM	72.1	72.8	73.4	73.6	+0.28	(+0.4%)	S.E.A. Aquarium
NM NM	NM NM	NM NM	NM NM	75.7 73.2	74.9 71.7	81.6 76.1	73.2 70.7	71.0 70.7	73.1 72.2	71.9 71.1	73.1 72.8	+1.15 +1.64	(+1.6%) (+2.3%)	Universal Studios Night Safari
NM	NM	NM	NM	NM	NM	NM	NM	69.9	71.1	71.8	72.8	+1.04	(+2.3%)	Adventure Cove
NM	NM	NM	NM	NM	NM	NM	NM	NM	70.1	70.4	70.9	+0.52	(+0.7%)	Singapore Discovery Centre
70.7	70.8	67.9	70.8	75.8	71.5	79.3	69.1	68.7	70.5	71.2	72.0	+0.82	(+1.2%)	Other attractions
Note 2	Note 2	Note 2	Note 2	Note 2	Note 2	Note 2	Note 2	Note 2	72.5	74.4	75.3		(+1.2%)	Hotels (Sub-sector)
NM NM	Note 2 NM	Note 2 NM	Note 2	Note 2	Note 2	Note 2	Note 2	Note 2	74.9	75.1 74.6	75.7		(+0.8%)	The Ritz-Carlton Marina Bay Sands
NM	NM Note 2	NM Note 2	NM Note 2	NM Note 2	Note 2 Note 2	Note 2 Note 2	Note 2 Note 2	Note 2 Note 2	77.2 73.0	74.6	75.5 74.9		(+1.2%) (+0.9%)	Marina Bay Sands Grand Hyatt
NM	NM	NM	NM	NM	NM	NM	NM	NM	73.9	73.5	74.7		(+1.6%)	Pan Pacific Singapore
NM	Note 2	Note 2	Note 2	Note 2	75.6	72.8	74.4		(+2.1%)	Shangri-La				
NM	NM	NM	NM	NM	NM	NM	NM	NM	NM 72.0	73.7	74.0	+0.37		Hotel Michael
NM NM	NM Note 2	NM Note 2	NM Note 2	NM Note 2	73.9 73.3	72.1 72.2	73.2 73.1		(+1.6%) (+1.2%)	Marina Mandarin Mandarin Orchard				
NM	NM	NM	NOLE 2	NOLE 2	NM	NM	NM	NOLE Z	66.8	70.6	71.3		(+1.2%)	Fragrance Hotel
NM	NM	NM	NM	NM	NM	NM	NM	NM	67.8	69.5	70.6	+1.12	(+1.6%)	Hotel 81
NM	Note 2	Note 2	Note 2	Note 2	72.5	74.9	75.8	+0.88	(+1.2%)	Other hotels				
		ot Measured							NM N	ot Measured				
	NA N	ot Appilcabl	e (ustomer Sat	isfaction scor	es are hased	on a 0 to 100	scale						

NM Not Measured NA Not Appilcable

 NM Not Measured

 Customer Satisfaction scores are based on a 0 to 100 scale.

 Note 1 Restaurants were previously measured at holding-level. Since 2016, brand-level entities were measured instead.

 Note 2 Hotels previously surveyed both locals and tourists. Since 2016, only tourists were surveyed.

 Note 3 Cafes & Coffee Houses and Snack Bars & Food Kiosks were previously measured as 1 sub-sector. Since 2017, they were measured separately.